This meeting of the Board of Trustees of JACKSONVILLE STATE UNIVERSITY was held in Jacksonville, Alabama on Tuesday, April 16, 2019, at 10:00 a.m. CST.

Mr. Thomas Dedrick, Sr., Interim Chairman of the Board of Trustees, called the meeting to order. A quorum was present. Mr. Greg Brown offered the invocation.

Roll call showed the following members of the Board of Trustees were:

**PRESENT:**
- Mr. Thomas Dedrick, Sr., Interim Chairman
- Mr. Greg Brown
- Mr. Clarence Daugette, III
- Senator Vivian Davis Figures
- Mr. Rusty Fuller
- Mr. Tony Ingram
- Mr. Randall E. Jones
- Mr. Randy Y. Owen
- Mr. Anthony Smoke
- Ms. Kasey Gamble, Student Government Association
- Dr. Patrick McGrail, Faculty Senate President

**PRESENT VIA TELEPHONE:**
- Mrs. Gale Saxon Main

**ABSENT:**
- Governor Kay Ivey

Interim Chairman Dedrick welcomed Dr. Pamela Beehler, First Lady of JSU, to the Board of Trustees meeting. He stated that Dr. Beehler has been a most gracious First Lady and the Board appreciates all she does for the University.
APPROVAL OF MINUTES

Interim Chairman Dedrick asked that the minutes of the October 18, 2018 Board of Trustees meeting, including the minutes from December 12, 2018, and February 22, 2019 Board of Trustees Executive Committee meetings be reviewed.

Mr. Randy Owen made a motion to approve the minutes as written. Mr. Rusty Fuller seconded and the minutes were approved unanimously.

Interim Chairman Dedrick recognized Dr. Patrick McGrail, outgoing Faculty Senate President, and thanked him for his service on the Board during the past year. Dr. McGrail introduced Dr. Michael Boynton as the incoming Faculty Senate President.

Interim Chairman Dedrick welcomed Kaci Gamble, President of the Student Government Association, to the Board of Trustees meeting. Ms. Gamble gave a brief update on SGA activities and introduced the SGA officers that were in attendance. She announced that this would be her last meeting as SGA President and that the newly elected SGA President will be presented at the July Board meeting. She reported that SGA elections are currently underway, and the new SGA President and executive officers will be elected on April 16, 2019.

Mr. Anthony “Tony’ Smoke was introduced as the newest Board of Trustees member. Mr. Smoke will serve as a representative of the third district and will serve the remainder of the term vacated by Mr. William “Ronnie” Smith. Mr. Smoke stated that he is grateful and honored for the opportunity and is excited about serving on the Board.

ACADEMIC AFFAIRS COMMITTEE

Mr. Randy Owen, Chairman of the Academic Affairs Committee, stated that the Committee had a great meeting, but did not have any action items for consideration. He expressed gratitude toward Dr. Rebecca Turner for her leadership and support, and stated that it was great to work with her. Mr. Owen stated that he looks forward to working with Dr. Christie Shelton, the new Provost and Vice President for Academic Affairs. He asked Dr. Shelton to give an update on the promotion and tenure policy changes.

Dr. Shelton reported that while updating the Promotion and Tenure Policy, she met with the group that is potentially impacted by this policy. She stated that in higher education faculty is evaluated in various areas such as Teaching, Scholarly Creative Activity, Community Engagement and Service, and Collegiality. Dr. Shelton stated that, in the new policy, the criteria has been made very clear and that training will be provided to department heads within the next few weeks. To fully understand what is expected when compiling their portfolio, a detailed organizational outline is available as they prepare for promotion and tenure. A summary of the details were provided to the Academic Affairs Committee.
Dr. Shelton reported that the JSU Faster Master’s program allows exceptional undergraduate students to take up to 12 hours of graduate coursework during their junior and senior years, which counts double toward both the bachelor’s and master’s degree. The student can leave JSU with two degrees instead of one typically after five years.

ADVANCEMENT COMMITTEE

Mr. Randall Jones, Chairman of the Advancement Committee, stated that there were no action items to bring before the Board. He asked Dr. Charles Lewis to give an update on the “Share your Alumni Story” videos. Dr. Lewis stated that the Marketing and Communications team is doing an excellent job with the videos. He believes the videos will help tell the JSU story and the way JSU has changed the lives of many alumni. The videos have been instrumental in revealing new alumni, and several people have recommended alumni to be featured in upcoming videos.

ATHLETIC COMMITTEE

Mr. Tony Ingram, Chairman of the Athletic Committee, stated that there were no action items to come before the Board. He recognized Coach Jana McGinnis for her outstanding accomplishments as JSU Softball Head Coach with over 900 victories.

BUILDING AND FINANCE COMMITTEE

Mr. Clarence Daugette, III, Chairman of the Building and Finance Committee stated that the Committee had several action items to bring before the Board for approval.

Motion #1 The Resolution to adopt and accept FY20 Tuition and Fees.

Whereas, the Board of Trustees has the authority to approve tuition and fees, and
Whereas, the Board of Trustees recognizes the increasingly important role that revenue from tuition and fees plays in ensuring educational excellence and innovation, and
Whereas, the Board of Trustees is committed to maintaining access to and affordability of its high-quality programs:
BE IT RESOLVED that the Board of Trustees approves the student tuition and fees as presented.

Coming from the Building and Finance Committee, the motion did not require a second. After discussion from the Board, the motion was adopted unanimously.

Motion #2 To adopt and accept the FY20 Operating Budget.

Whereas, the Board of Trustees has the authority to approve the annual budget, and
Whereas, the Board of Trustees is committed to maintaining a balanced budget:
BE IT RESOLVED that the Board of Trustees hereby approves FY2020 annual budgets as presented.
Coming from the Building and Finance Committee, the motion did not require a second. After discussion among the Board, the motion was approved unanimously.

Motion #3 Mr. Clarence Daugette presented the following Resolution on behalf of the Building and Finance Committee.

RESOLUTION # 597

RESOLUTION OF BOARD OF TRUSTEES
AUTHORIZING JOINT AGREEMENT WITH GADSDEN STATE COMMUNITY COLLEGE

WHEREAS, Jacksonville State University (JSU) and Gadsden State Community College (GSCC) have a long-standing relationship whereby each offers educational and educational support services on the campus of the other; and,

WHEREAS, the need for JSU to maintain offices in the Ford Center at GSCC and the need for GSCC to maintain a campus extension at the property shared with JSU at McClellan have substantially diminished in recent years; and,

WHEREAS, the utility of and expenses related to the cooperative agreements between the institutions no longer best serve the financial and educational interests of either institution; and,

WHEREAS, Martha G. Lavender, Ph.D., RN, FAAN, President of Gadsden State Community College, and John M. Beehler, Ph.D., CPA, President of Jacksonville State University, have conferred and believe it is in the best interests of both institutions to relinquish possessory rights on the campus of the other and to thereby discharge the other of any legal obligations related or attendant thereto.

NOW, THEREFORE, the forgoing considered and on recommendation of the President, the Board of Trustees hereby approves Jacksonville State University relinquishing all rights that it has in the Ford Center on the campus of Gadsden State Community College in exchange for a reciprocal relinquishment of all rights that Gadsden State Community College has in its offices and other physical space within the JSU-GSCC facility owned by JSU at its McClellan Campus, said relinquishment of rights to be as part of a joint agreement between said institutions to release and discharge the other of any legal or financial responsibilities attendant.

BE IT FURTHER RESOLVED that the President of Jacksonville State University be empowered to negotiate such terms and execute such documents as may be reasonable and necessary to carry out the intent of this Resolution.

Passed in open meeting on the 16th day of April 2019.

President Pro Tempore and Chairman of the Board

Attest: Thomas W. Dedrick, Sr.

Interim Chairman Dedrick made a motion that the Board approves the Resolution authorizing the joint agreement with Gadsden State Community College. All were in favor. None opposed. The motion carried.
Motion #4 On behalf of the Building and Finance Committee, Mr. Clarence Daugette presented the following Resolution to execute a $34 million bridge loan with Regions Bank.

**RESOLUTION # 595**

**RESOLUTION OF THE BOARD OF DIRECTORS AUTHORIZING PRESIDENT TO EXECUTE FINANCING DOCUMENTS WITH REGIONS CAPITAL ADVANTAGE INC.**

WHEREAS, Regions Capital Advantage, Inc., (hereinafter "Regions"), in consultation with Jacksonville State University (hereinafter "JSU"), and in consideration of the needs for flexible financing as JSU continues to recover from the tornado that struck the campus on April 19, 2018, has proposed a plan to address the needs of JSU in regard capital expenditures as well as short-term flexible cash asset management; and,

WHEREAS, the attached financing proposals, labeled "Exhibit A", "Exhibit B", and "Exhibit C", respectively, represent the manner in which, Regions proposes to assist JSU in its efforts to finance necessary capital improvements and short-term flexible cash management as various insurance and FEMA claims are paid, and thereafter.

NOW, THEREFORE, the foregoing considered, the Board of Trustees in regular session lawfully assembled, here authorizes the President of Jacksonville State University, as an act of and on behalf of the Board of Trustees, to execute loan documents presented by Regions to JSU that are in substantial conformity with the proposals stated in said designated Exhibits.

This the 16th day of April 2019.

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President Pro Tempore and Chairman of the Board

ATTEST:

John M. Beehler, Ph.D., CPA Secretary to the Board

Interim Chairman Dedrick made a motion that the Board approves the Resolution authorizing the President to execute financing with Regions Capital Advantage. All were in favor. None opposed. The motion carried.

Motion # 5 Mr. Clarence Daugette presented the following Resolution. He stated that the Resolution authorizes President Beehler to secure the bonds if needed, but before any action is taken, that it will be brought before the Board of Trustees for final approval.

**RESOLUTION #598**

**RESOLUTION APPROVING ISSUANCE OF TUITION AND FEE REVENUE BONDS, SERIES 2019**

BE IT RESOLVED by the Board of Trustees for Jacksonville State University (the "Board"), a public corporation and instrumentality of the State of Alabama (herein called the "University"), as follows:
Section 1. Findings. The University has ascertained and does hereby find and declare as follows:

(a) The University has heretofore issued (i) its Tuition Revenue Bonds, Series 1988 (the "Series 1998 Bonds") under that certain Trust Indenture dated as of December 1, 1988 (herein called the "Original Indenture") between the University and Central Bank, as trustee, (ii) its Tuition Revenue Refunding Bonds, Series 1993 (the "Series 1993 Bonds") under that certain First Supplemental Indenture dated as of October 1, 1993 (herein called the "First Supplemental Indenture") between the University and Central Bank, as Trustee, (iii) its Tuition Revenue Bonds, Series 1999 (the "Series 1999 Bonds") under that certain Second Supplemental Indenture dated as of March 1, 1999 (herein called the "Second Supplemental Indenture") between the University and Chase Manhattan Bank, as Trustee. The Series 1988 Bonds were refunded and defeased by the Series 1993 Bonds and are no longer outstanding. The Series 1993 Bonds have been paid and retired. The Series 1999 Bonds were paid and defeased from the proceeds of the Series 2009 Bonds. In 2002, the University issued its Tuition and Fee Revenue Bonds, Series 2002 (the "Series 2002 Bonds") under a Third Supplemental Indenture dated as of October 1, 2002 between the University and JP Morgan Chase Bank, as trustee (the "Third Supplemental Indenture"). Pursuant to the Third Supplemental Indenture, the University added as security and a source of payment of the Series 2002 Bonds the Fees payable by students enrolled at the University, so that the Series 2002 Bonds and any Additional Bonds which may be issued under the Original Indenture, as supplemented and amended from time to time, are payable from and secured by the Tuition and Fees payable by students enrolled at the University. The Series 2002 Bonds have been paid and refunded.

(b) In the Original Indenture, as supplemented and amended by the Third Supplemental Indenture, the University reserved the right to issue, upon compliance with the conditions precedent set forth therein, additional bonds secured on a parity with the Series 1999 Bonds and the Series 2002 Bonds, as respects the pledge made in the Original Indenture, as supplemented and amended by the First Supplemental Indenture, the Second Supplemental Indenture and the Third Supplemental Indenture (any such additional bonds being herein called "Additional Bonds"), for the purposes of (i) refunding or retiring all or any portion of any one or more series of bonds outstanding under the Original Indenture, (ii) acquiring (by construction or otherwise) capital improvements to the facilities of the University, and (iii) refunding any obligations of the University incurred for either of the aforesaid purposes. The Series 2011B Bonds, the Series 2014 Bonds, the Series 2015 Bonds, the Series 2016 Bonds, the Series 2017 Bonds and the Series 2017-A Bonds hereinafter described were issued as Additional Bonds and are herein referred to as the "Outstanding Bonds."

(c) It is necessary, advisable, in the best interest of the University and in the public interest that the University refund the Series 2011 B Bonds in order to achieve certain financial advantages through the issuance of the Series 2019 Bonds hereinafter defined.

(d) The University has heretofore on December 17, 2008 issued its $10,000,000 Tuition and Fee Revenue Bonds, dated December 1, 2008 (the "Series 2008 Bonds"). The Series 2008 Bonds were issued pursuant to a Fourth Supplemental Indenture dated as of December 1, 2008 between the University and the Trustee (the "Fourth Supplemental Indenture"). The University has heretofore on April 23, 2009 issued its $61,665,000 Tuition and Fee Revenue Bonds, dated April 1, 2009 (the "Series 2009 Bonds"). The Series 2009 Bonds were issued pursuant to a Fifth Supplemental Indenture dated as of April 1, 2009 between the University and the Trustee (the "Fifth Supplemental Indenture"). The University has heretofore on August 9, 2011 issued its (i) $1,435,000 Taxable Tuition and Fee Revenue Bonds, dated August 1, 2011 (the "Series 2011A Bonds") and (ii) $9,625,000 Tuition and Fee Revenue Bonds, dated August 1, 2011 (the "Series 2011B Bonds") and together with the Series 2011A Bonds herein referred to as the "Series 2011 Bonds"). The Series 2011 Bonds were issued pursuant to a Sixth Supplemental Indenture dated as of August 1, 2011 between the University and the Trustee (the "Sixth Supplemental Indenture"). The University has heretofore on August 7, 2014 issued its (i) $2,055,000 Taxable Tuition and Fee Revenue Bonds, dated August 1, 2014 (the "Series 2014A Bonds") and (ii) $10,000,000 Tuition and Fee Revenue Bonds, dated August 1, 2014 (the "Series 2014B Bonds") and together with the Series 2014A Bonds herein referred to as the "Series 2014 Bonds"). The Series 2014 Bonds were issued pursuant to a Seventh Supplemental Indenture dated as of August 1, 2014 between the University
and the Trustee (the "Seventh Supplemental Indenture"). The University has heretofore on December 22, 2015 issued its $8,950,000 Tuition and Fee Revenue Bonds, dated December 22, 2015 (the "Series 2015 Bonds"). The Series 2015 Bonds were issued pursuant to an Eighth Supplemental Indenture dated as of December 1, 2015 between the University and the Trustee (the "Eighth Supplemental Indenture"). The University has heretofore on April 6, 2016 issued its $9,160,000 Tuition and Fee Revenue Bonds, dated April 6, 2016 (the "Series 2016 Bonds"). The Series 2016 Bonds were issued pursuant to a Ninth Supplemental Indenture dated as of March 1, 2016 between the University and the Trustee (the "Ninth Supplemental Indenture"). The University has heretofore on January 3, 2017 issued its $34,880,000 Tuition and Fee Revenue Bonds, dated January 31, 2017 (the "Series 2017 Bonds"). The Series 2017 Bonds were issued pursuant to a Tenth Supplemental Indenture dated as of January 1, 2017 between the University and the Trustee (the "Tenth Supplemental Indenture"). The University has heretofore on February 1, 2017 issued its $10,000,000 Tuition and Fee Revenue Bond, dated February, 2017 (the "Series 2017-A Bonds"). The Series 2017-A Bond was issued pursuant to an Eleventh Supplemental Indenture dated as of February 1, 2017 between the University and the Trustee (the "Eleventh Supplemental Indenture").

It is necessary, desirable and in the best interest of the University that the University issue the Tuition and Fee Revenue Bonds hereinafter authorized for the purposes of (i) refunding the Series 2011B Bonds (ii) paying a portion of the costs of construction of such capital improvements as may be described in the Supplemental Indenture herein authorized (the "2019 Improvements") and (iii) paying the costs of issuing said series of Bonds.

(e) No event of default under the Original Indenture, as supplemented and amended by the First Supplemental Indenture, the Second Supplemental Indenture, the Third Supplemental Indenture, the Fourth Supplemental Indenture, the Fifth Supplemental Indenture, the Sixth Supplemental Indenture, the Seventh Supplemental Indenture, the Eighth Supplemental Indenture, the Ninth Supplemental Indenture, the Tenth Supplemental Indenture and the Eleventh Supplemental Indenture, and no event which, with the giving of notice or the passage of time or both, would constitute such an event of default has occurred and is continuing. In particular, the University is not in default in the payment of the principal of or the interest on any of the Outstanding Bonds.

(f) No bonds, other than the Outstanding Bonds, have heretofore been issued by the University under the Original Indenture, as supplemented and amended by the First Supplemental Indenture, the Second Supplemental Indenture, the Third Supplemental Indenture, the Fourth Supplemental Indenture, the Fifth Supplemental Indenture, the Sixth Supplemental Indenture, the Seventh Supplemental Indenture, the Eighth Supplemental Indenture, the Ninth Supplemental Indenture, the Tenth Supplemental Indenture and the Eleventh Supplemental Indenture.

Section 2. Authorization of Additional Bonds. Pursuant to the applicable provisions of Code of Alabama 1975, Title 16, Chapter 52, and Section 16-3-28 of said Code, and in order to obtain funds with which to (i) pay the costs of refunding the Series 2011B Bonds, (ii) construct the Improvements and (iii) pay the costs of issuing said series of Bonds, there are hereby authorized to be issued by the University its Tuition and Fee Revenue Bonds, Series 2019 (herein called the "Series 2019 Bonds"), all under the terms, conditions and provisions set out in the Supplemental Indenture authorized in Section 4 of this resolution (said Supplemental Indenture being herein called the "Twelfth Supplemental Indenture"), which will further supplement and amend the Original Indenture, as heretofore supplemented and amended by the First Supplemental Indenture, the Second Supplemental Indenture, the Third Supplemental Indenture, the Fourth Supplemental Indenture, the Fifth Supplemental Indenture, the Sixth Supplemental Indenture, the Seventh Supplemental Indenture, the Eighth Supplemental Indenture, the Ninth Supplemental Indenture and the Eleventh Supplemental Indenture. The Series 2019 Bonds shall bear such date, shall mature at such times and, in such manner, shall be payable at such place, shall bear interest from the date until their maturity at such fixed per annum rate or rates that would, in the determination of the President of the University and the Vice President Finance and Administration, be financially advantageous to the University, shall bear such numbers and shall be in such form and contain such provisions (including, without limitation, redemption provisions) as are set out in the Twelfth Supplemental Indenture and as shall be consistent with the provisions of this resolution. The precise principal amount of the Series 2019 Bonds and the definitive interest rates on the Additional Bonds shall be determined by the President of the University, his execution of the Twelfth Supplemental Indenture, and the Bond Purchase Agreement (as hereinafter defined) to be conclusive
evidence of such approval. The Series 2019 Bonds shall be issued on a parity of lien and pledge with the Outstanding Bonds pursuant to the provisions of the Original Indenture, as supplemented and amended by the First Supplemental Indenture, the Second Supplemental Indenture, the Third Supplemental Indenture, the Fourth Supplemental Indenture, the Fifth Supplemental Indenture, the Sixth Supplemental Indenture, the Seventh Supplemental Indenture, the Eighth Supplemental Indenture, the Ninth Supplemental Indenture, the Tenth Supplemental Indenture and the Eleventh Supplemental Indenture. All the provisions of the Supplemental Indentures and of each series of Additional Bonds authorized to be issued thereunder are hereby adopted as a part of this resolution as though the same were set out in full herein. Unless the context clearly indicates a different meaning, any reference in the succeeding provisions of this resolution to the Indenture means the Original Indenture as supplemented and amended by the First Supplemental Indenture, the Second Supplemental Indenture, the Third supplemental Indenture, the Fourth Supplemental Indenture, the Fifth Supplemental Indenture, the Sixth Supplemental Indenture, the Seventh Supplemental Indenture, the Eighth Supplemental Indenture, the Ninth Supplemental Indenture, the Tenth Supplemental Indenture, the Eleventh Supplemental Indenture and the Twelfth Supplemental Indenture.

Section 3. Source of Payment of the Bonds. The principal of and interest (and premium, if any) on the Additional Bonds shall be payable solely from the revenues defined in the Indenture, as such definition is amended by the respective Supplemental Indenture, as the "Pledged Revenues" (herein called the "Pledged Revenues"). Nothing contained in this resolution, in any series of Additional Bonds or in the Indenture shall be deemed to impose any obligation on the University to pay the principal of or the interest (or premium, if any) on the Additional Bonds except from the Pledged Revenues. The Additional Bonds shall not represent or constitute obligations of any nature whatsoever of the State of Alabama and shall not be payable out of moneys appropriated to the University by the State of Alabama. The agreements, covenants and representations contained in this resolution, in the Additional Bonds, and in the Indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Neither the Additional Bonds nor the pledge or any agreement contained in the Indenture or in this resolution shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Additional Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any monies appropriated to the University by the State of Alabama. Nothing contained in this section, however, shall relieve the University or its officers from its or their obligation to perform the several agreements on its or their part contained herein and in the Indenture so long as such performance does not impose a general liability or charge upon the University.

Section 4. Authorization of Supplemental Indenture. To specify the details respecting the Series 2019 Bonds and as further security for the payment of the principal of and the interest (and premium, if any) on the Outstanding Bonds and any other Additional Bonds that may be issued under the Indenture, pro rata and without preference or priority of one bond over another or of the bonds of any one series over those of any other, the University does hereby authorize and direct the President of Jacksonville State University to execute and deliver, for and in the name and on behalf of the University, a Twelfth Supplemental Indenture with respect to such series of Additional Bonds to The Bank of New York Mellon Trust Co., N.A., as Trustee (herein, in its capacity as Trustee under the Indenture, called the "Trustee"). The University does also hereby authorize and direct the Vice President Finance and Administration of Jacksonville State University to affix the corporate seal of the University to the Twelfth Supplemental Indenture and to attest the same. The Twelfth Supplemental Indenture shall be in such form and shall contain such terms and conditions, not inconsistent with the provisions hereof, as the President of Jacksonville State University shall determine to be necessary or desirable in order to consummate the transactions authorized by this resolution, the determination of the definitive form of, and the definitive terms and conditions of the Twelfth Supplemental Indenture by the President of Jacksonville State University to be established conclusively by his execution of such document.

Section 5. Sale of the Additional Bonds. The Additional Bonds shall be and hereby authorized to be sold and awarded to Stifel, Nicolaus & Company, Incorporated (herein called the "Underwriter"), at and for a purchase price for the Series 2019 Bonds and on the terms and conditions specified in a bond purchase agreement (herein called the "Bond Purchase Agreement") between the University and the Underwriter. The Bond Purchase Agreement shall be in such form
as the President of Jacksonville State University shall determine to be necessary or desirable in order to consummate the transactions authorized by this resolution, the determination of the definitive form of the Bond Purchase Agreement by such officer to be conclusively established by his execution of the same. The President of Jacksonville State University is hereby authorized and directed to execute the Bond Purchase Agreement for and in the name and behalf of the University.

Section 6. Authorization of Preliminary Official Statement and Official Statement. The President of Jacksonville State University and the Vice President Finance and Administration of Jacksonville State University are hereby authorized and directed to execute and deliver, for and in the name and behalf of the University, a preliminary official statement or official statement (herein collectively called the "Official Statement"), with respect to the Series 2019 Bonds, and are hereby authorized to deem such Official Statement "final" within the meaning of Rule 15c2-12 of the United States Securities and Exchange Commission. Said Official Statement shall be in such form as the officers executing the Official Statement shall determine to be necessary or desirable in order to consummate the transactions authorized by this resolution, the determination by such officers of the definitive form of the Official Statement to be established conclusively by their execution thereof. The use of the Official Statement by the Underwriter in connection with the offering and sale of the Series 2019 Bonds is hereby authorized and approved.

Section 7. Execution and Delivery of the Series 2019 Bonds. The President of Jacksonville State University is hereby authorized and directed to execute the Series 2019 Bonds for and in the name and on behalf of the University, either by manually signing or by causing a facsimile of his signature to be imprinted thereon, and the Vice President Finance and Administration of Jacksonville State University is hereby authorized and directed either to impress or to cause a facsimile of the corporate seal of the University to be imprinted on the Series 2019 Bonds and to attest the same either by manually signing or by causing a facsimile of his signature to be imprinted thereon, all in the manner provided in the Indenture. The President of Jacksonville State University is hereby authorized and directed to deliver the Series 2019 Bonds to the Trustee and to direct the Trustee to authenticate all the Series 2019 Bonds and to deliver them to the Underwriter upon payment to the University of the purchase price therefor.

Section 8. Application of Proceeds. The entire proceeds derived by the University from the sale of the Series 2019 Bonds shall be delivered by the University to the Trustee, which is thereupon authorized and directed to apply and disburse such moneys for the purposes specified in the Twelfth Supplemental Indenture.

Section 9. Authorization to Approve Certain Matters. The Board has determined that it is in the best interest of the University to authorize the issuance of the Series 2019 Bonds for the purposes described in this resolution and subject to the limitations of this resolution without a further meeting or approval of the Board. The Board does hereby authorize the President of the University and the Vice President Finance and Administration:

(a) to determine when and if the Series 2019 Bonds shall be issued and to approve the schedule of issuance for the Series 2019 Bonds;

(b) to approve the principal amount of the Series 2019 Bonds; provided that the aggregate principal amount of the Series 2019 Bonds shall not exceed the amount necessary to refund the Series 2011B Bonds (taking into account any original issue premium or discount), the costs of issuing the Bonds and the costs of the 2019 Improvements;

(c) to approve the forms of Supplemental Indenture, Bond Purchase Agreements, Preliminary Official Statement, Official Statement and Escrow Agreement to be delivered in connection with the Series 2019 Bonds;

(d) to approve the final form and pricing details of the Series 2019 Bonds, including the interest rates to be borne by the Series 2019 Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds; provided that the net interest cost of any series of Bonds shall not exceed 5.75%, and the final maturity shall not be later than December 1, 2049;
(e) to approve the expenses of issuing the Series 2019 Bonds; and

(f) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Series 2019 Bonds to be issued, sold and delivered consistent with the provisions of this resolution and the Twelfth Supplemental Indenture.

The final approval by the President of the University and the Vice President Finance and Administration of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

Section 10. Ratification and Authorization of Financing Team. To accomplish the objectives of this resolution, the Board does hereby ratify the appointment of Stifel, Nicolaus & Company, Incorporated as Underwriter and Waldrep Stewart & Kendrick, L.L.C as Bond Counsel and Disclosure Counsel to the University (herein together called the "Financing Team"). Without limiting the generality of other provisions of this resolution, the members of the Financing Team are authorized (i) to communicate on behalf of the University with rating agencies and bond insurers, (ii) to prepare documents (including those specifically authorized and referred to in this resolution) and financial schedules and projections, and (iii) to the extent deemed necessary or helpful, to consult with other professionals.

Section 11. General Authorization. The President of Jacksonville State University and the Vice President Finance and Administration of Jacksonville State University are hereby further authorized and directed to take such further actions and to execute, deliver, seal and attest such other documents and certificates as may be necessary or appropriate to effect the issuance of the Series 2019 Bonds and to carry out fully the transactions contemplated in the documents authorized in this resolution to be executed and delivered on behalf of the University.

Section 12. Severability. The various provisions of this resolution are hereby declared to be severable. In the event any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other provision of this resolution.

Section 13. Resolution Constitutes a Contract. The provisions of this resolution pertaining to the Series 2019 Bonds shall constitute a contract between the University and each holder of the Series 2019 Bonds.

moved that said resolution be finally adopted, which motion was seconded by and upon said motion being put to vote, the following vote was recorded:

YEAS: NAYS:

The Chairman thereupon announced that said motion had been carried.

There being no further business to come before the meeting, the same was adjourned upon motion duly made, seconded and unanimously adopted.

Chairman

Board of Trustees for Jacksonville State University

President of the University and Secretary to the Board
Interim Chairman Dedrick made a motion that the Board approves the Resolution approving issuance of Tuition and Fee Revenue Bonds, Series 2019. All were in favor. None opposed. The motion carried.

PRESIDENT’S REPORT

ACADEMIC AFFAIRS

School of Arts & Humanities

- **Art**
  - The JSU Art Department hosted the 2019 *Alabama Clay Conference* which brought around 300 participants to campus. JSU Art students brought home 4 Gold ADDYS and 3 Silver ADDYS.

- **English**
  - Professor Carmine DiBiase was recognized for his work in creating the hiking and biking trails at Henry Farm Park in Jacksonville. The park won *Outstanding Facility of the Year* by the Alabama Recreation and Parks Association.

- **Music**
  - The *Marching Southerners* have been invited to perform in exhibition at the *Band of America Grand Nationals* competition this November in Indianapolis, IN. The last time the Southerners performed at BOA Grand Nationals was in 2002.

- **Drama**
  - Rebecca Weaver, a student in the Drama program, is one of four that have been selected for the *Kennedy Center American College Theatre Festival Fellowship* which includes an all-expense paid trip to the National Festival at the Kennedy Center in April and a summer residency.

School of Education

- After 50 years of sponsorship of the *Alabama Teacher Hall of Fame*, the *School of Education* will now sponsor the School of Education Alumni Hall of Fame, to recognize educators and others who have distinguished themselves as leaders in their field. The inaugural event is April 24th at the Anniston Country Club.

School of Business and Industry

- **Applied Engineering**
  - In conjunction with Honda Manufacturing, JSU has been asked to assist in the standardization of training across all 16 North America plants in the U.S., Canada, and Mexico in the areas of safety and manufacturing.

- **Finance, Economics, and Accounting**
  - Dr. Raphael Bostic, President of the Atlanta Federal Reserve, visited the JSU campus on March 5th. Dr. Bostic held roundtable discussions with local representatives of the business community as well as a private lunch with 14 business students.

School of Health Professions and Wellness

- **Respiratory Therapy**
  - The first graduating cohort for our traditional Respiratory Therapy Program is set to graduate May 3rd. There are 22 seniors in this first cohort.

- **Kinesiology**
  - The new *Masters of Athletic Training Program* is on the ACHE agenda for approval in the June 7th meeting in Montgomery, AL.
School of Human Services and Social Sciences

- **Criminal Justice**
  - US News & World Report has named the Master of Science in Criminal Justice among the best in the nation.

- **Military Science**
  - The Alabama Emergency Management Agency awarded Drs. Jeff Ryan and Gretchen Richards with Certificates of Appreciation for their service to AEMA.

- **Psychology**
  - The Association for Behavior Analysis International has reaccredited the Master’s in Psychology degree through 2023.

**STUDENT AFFAIRS**

- **Enrollment Management**
  - Established the Strategic Enrollment Management Steering Committee to begin charting the path for the university’s strategic enrollment management plan.
  - Established a Transfer Advisory Council to discuss opportunities to increase transfer student enrollment and increase partnerships with community colleges.
  - Launching the Opportunity Awaits campaign – JSU is partnering with local businesses/industries who offer tuition assistance to their employees.
  - JSU Admissions and Applied Engineering participated in the East Alabama Works Worlds of Work event March 11 – 14 with over 3,000 8th graders and 3,000 11th graders in attendance.
  - Partnering with Randolph County Schools, Southern Union State Community College Wadley campus, and JSU’s School of Education to develop a Teacher PREP program to address the teacher shortage in Randolph County.

- **Office of Admissions**
  - Fall 2019 Recruitment Cycle (as of April 10, 2019)
    - Applications
      - 9,806 First-Time Freshman Applicants (70% YOY increase)
      - 806 First-Time Transfer Applicants (16% YOY increase)
    - Admits
      - 5,374 First-Time Freshman Admits (104% YOY increase)
      - 501 First-Time Transfer Admits (26% YOY increase)
    - Decision IQ campaign - asking students to notify us of their plans to enroll
      - First-Time Freshman (2,210)
        - Yes – 1,110
        - Probably – 133
        - Maybe – 434
        - No – 624
    - First-Time Transfer Decision IQ was launched on March 20, 2019. It mirrors communications sent to first-time freshman students.
    - Future Gamecock FAFSA Frenzy is a new event designed to help potential students and their families complete their FAFSA applications and get counseled on financial aid and scholarships.

- **Events**
  - Preview Days
    - Fall Preview Day
      - 2017 – 617 students attended
      - 2018 – 711 students attended
      - 15% Increase
    - Spring Preview Day
      - 2017 – 235 students attended
      - 2018 – 320 students attended
      - 36% Increase
• Accepted Students Day
  o 2017-2018 – 506 students attended
  o 2018-2019 – 894 students attended
    26% Increase

• Communications
  o Phone Calls – 9,338
  o Letters – 89,872
  o Emails – 1,014,760
  o Text Messages – 71,535 (sent)

• Transfer Pathways
  o Signed MOU with Snead State Community College on March 12th
  o Scheduled MOU with Wallace State Community College on April 24th

• Office of Residence Life
  o The Southeast Association of Housing Officers awarded JSU’s Housing Operation and Residence Life Offices with the “Humanitarian of the Year” award.

• Counseling and Testing Services
  o The Collegiate Recovery Community began sponsoring the Common Ground Support Group each Wednesday at 7:00 pm.

• Dean of Students Office
  • Fraternity and Sorority Life
    o The JSU Interfraternity Council received three awards at the Southeastern Interfraternity Conference in Atlanta February 21-23. The organization was honored with the following:
      o Excellence in Outstanding Alumni Development
      o Excellence in Outstanding Campus and Community Relations
      o Fraternal Excellence Award
  • The Dean of Students Office hosted the annual Greek Awards Ceremony on March 12th

• President’s Gold Cup Recipients:
  o Alpha Omicron Pi
  o Alpha Xi Delta
  o Delta Sigma Theta
  o Delta Zeta
  o Kappa Alpha Psi
  o Phi Mu
  o Zeta Tau Alpha

• Student Government Association
  • Day of Unity was held in honor of Dr. Martin L. King, Jr. with all campus organizations on January 22, 2019.
  • The Alabama YMCA 25th Annual Collegiate Legislature Conference was held February 28 – March 2 in Montgomery with the JSU delegation consisting of twenty-three students including the following who were elected to Collegiate Legislature 2020 positions:
    o Cory Deerman – Conference Coordinator
    o Ulises Herrera – Lt. Governor
    o Mariana Alvarez – Senate Pro-Tempore
    o Adam McNeal – Speaker of the House
    o Jerod Sharp – House Floor Leader
    o Gregory Hathcock – House Associate Clerk
    o Leonela Martinez – Media Specialist
    o Laci Gurganus – Supreme Court Chief Justice

CAPITAL PROJECTS REPORT

• Completed Projects:
  Ayers Hall Slate Roof  Bibb Graves Hall Slate & TPO Roof
  Crow Hall Asphalt Shingle & TPO Roof  Curtis Hall Asphalt Shingle & TPO Roof
  Daugette Hall Slate & TPO Roof  Dixon Hall Asphalt Shingle & TPO Roof
Fitzpatrick Hall Asphalt Shingle & TPO Roof
International House Asphalt Shingle Roof
Logan Hall Roof, Windows, HVAC
Mason Hall TPO Roof & HVAC Units
Meehan Hall Asphalt Shingle Roof
Pete Mathews Coliseum Roof & Main Gym
Stone Center TPO Roof & Stucco Soffits
Hammond Hall Slate & TPO Roof
Kitty Stone/SCIC Roof, HVAC, Interior Finishes
Martin Hall Roof & Interior Finishes
McGee Hall Asphalt Shingle Roof
Patterson Hall Roof, Windows, HVAC
Ramona Wood Hall TPO Roof, Slate Patching
TMB Slate Roof

• Summary:
  Real slate roofs, 75 year, 7 each
  Asphalt Shingle, 40 year impact resistant, 21 each
  TPO/Single Ply, 80 mil, 17 each
  Metal roofs, 2 each

• Projects being Designed or Planned:
  New School of Business (April 2021 Completion Date)
  New School of Health Professions & Wellness (Summer 2021)
  Campus-Wide Exterior Lighting: Phased, Ongoing
  Campus-Wide Sidewalk Repairs: Phased, Ongoing
  Forney Hall Roof & Exterior Doors & Windows
  RMC – JSU Complex: Roof, HVAC, and Interior Finishes: Phased, Ongoing

• Projects Ongoing:
  Brewer Hall Roof, Brick & storefront Exterior
  Houston Cole Library Roof & Exterior
  Martin Hall Windows
  McGee Hall Windows
  Salls Hall Roof & brick exterior Wall
  Stephenson Hall Slate Roof
  Carlisle Fine Arts Metal Roof Repairs
  International House Exterior Trim @ Roof
  Mason Hall Major Renovation
  Pete Mathews Coliseum Auxiliary Gym
  Self Hall Perimeter Roof
  Stone Center Drama Entrance

BARNES AND NOBLE
• Custom Regalia
  ○ Implemented for Spring 2019 Commencement with JSU Seals on the front.
• Organizational stoles
  ○ Created for Active Duty Military, Veterans, and Marching Southerners.
• Textbook Rentals
  ○ Expanded to scholarship recipients/student-athletes for the Spring Term resulting in scholarship savings and an additional 49.5% in rental sales.

INSTITUTIONAL RESEARCH AND EFFECTIVENESS
• Six hundred randomly selected JSU employees are participating in the Great Colleges To Work For 2019 Modern Think Higher Education Insight Survey. The overall response rate as of April 1, 2019, is 27%.
• Two thousand six hundred three freshmen and seniors have been invited to participate in the 2019 National Survey of Student Engagement (NSSE). To date, the current overall response rate is 21%. The weekly NSSE progress report is published on the Assessment page of the Institutional Research & Effectiveness website.
• Faculty Survey of Student Engagement (FSSE) at JSU will begin April 1st. 456 faculty will be invited to participate.
• The Institutional Effectiveness Committee:
  ○ Is finalizing the development of Student Achievement goals and outcomes.
  ○ Began work on updating the current Program Review process to include EMSI demand analysis for determining future demand for graduates in each field.
  ○ Completed and disseminated the 2008/09 - 2017/18 ten-year Credit Hour Production (CHP) and the 2018/2019 Credit Hour Production by Faculty Full Time Equivalency (SCH/FFTE) reports.
The Economic Modeling (EMSI) Program Demand Gap Analysis and Alumni Impact preliminary reports have been presented to the President’s Cabinet and the Dean’s Council for feedback. The reports should be finalized by the end of April.

HOUSING OPERATIONS

- The staff of Housing Operations and Residence Life was chosen as the Southeastern Association of Housing Officers (SEAHO) Humanitarian Award recipient for 2019 for our response to the March 19, 2018 tornado by going above and beyond the call of duty for a student in crisis by demonstrating physical effort, spiritual commitment, or act of bravery, determination, and courage.
- The reapplication process for fall 2019-spring 2020 opened on March 1st. University Housing has received 1,145 returning student applications to date, which is a 15% increase in applications from 2018-2019.
- University Housing is anticipating approximately 1,900 attendees on campus this summer for overnight camps and conferences.

SODEXO

- Sodexo is working on plans for a new Resident Dining Hall.
- Opened up a new Starbucks location on campus at the Student Recreation & Fitness Center.
- Started a Sodexo Food Blog to help students on campus keep a healthy and happy lifestyle.
- Hit a record Valentine’s Day dinner for students by selling 200 steak dinners and gave away $400 worth of prizes to students.
- Momma Goldberg’s is now accepting flex dollars, and student response has been very strong.

HUMAN RESOURCES

- Diversity and Inclusion
  - Observed Black History Month in February with an array of activities including:
  - Opening of the new Multicultural Student Center in the basement of the International House.
  - Dr. Heidi Louisy received the Spirit of Diversity Award from the Alabama Chapter of NASPA and BaShari James, JSU MPA student, received the Future Leader Award.
  - March 19th Tornado Commemoration
    - “JSU Strong: One Year Later” Anniversary Ceremony
    - Candlelight Commemorative Ceremony
    - Emergency Preparedness Lunch and Learn

UNIVERSITY ADVANCEMENT

- University Development
  - Outright gifts and contributions to the Foundation from January 1, 2019, to April 1, 2019, totaled $250,500 compared to $495,500 during the same period in 2018.
  - As of March 21, 2019, gifts and commitments to the Deeply Rooted, Future Driven Campaign totaled $35.1M.
  - The public kick-off for the Capital Campaign is slated for the evening of Friday, September 6th before the first home football game of 2019.
  - The second annual Red Tie fundraising event was held on Friday, February 1st, with almost 300 guests attending raising more than $55,000 – a 230% increase from 2018.
  - There have been over 60,000 visits by 4,981 unique visitors to the Recreation and Fitness Center through the end of March with the outdoor patio and social pool opening this week.

- Alumni Relations
  - Currently over 300 alumni enrolled on the “Boots on the Ground” volunteer list to help the Admissions Office recruit students, especially on upcoming scholarship award days at high schools.
• **Marketing and Communications**
  - Received numerous **Collegiate Advertising Awards** (four Gold and four Silver awards):
    - Gold Award examples:
    - Feels Like Home – Billboard
    - JSU Undergraduate Admissions Counselor Folder
  - **TV Services**
    o Helped *ABC 33/40* with the live broadcasting of James Spann’s campus appearance. Mr. Spann did his weather forecast from the 5th floor of Meehan Hall in commemoration of the March 19 EF-3 tornado.

**EXTERNAL AFFAIRS**

• **Community Engagement**
  o The application for the first time **Elective Carnegie Community Engagement Classification** has been submitted.
  o Kudos to many university faculty and staff and our off-campus partners who participated in this effort.
  o John Todd, a junior majoring in political science from Albertville, Ala., was nominated and selected as a **2019 Campus Compact Newman, Civic Fellow**. John and his family worked overseas to help Syrian refugees.

• **Continuing Education and Outreach**
  o Robin Yarbrough started as the new Director for Continuing Education & Outreach in February.

**ATHLETICS**

• **Baseball**
  o Rudy Abbott Field at Jim Case Stadium opened on Friday, February 15th as JSU beat North Alabama 14-1.
  o JSU has already seen seven 1,000-plus crowds this season, including, 1,112 on Opening Day.
  o JSU will host Auburn and Alabama on consecutive nights, April 23-24 and Georgia on May 8th.
  o The Gamecocks have already defeated 19th ranked Auburn on their home field with a big comeback victory.

• **Men’s Basketball**
  o Rudy Abbott Field at Jim Case Stadium opened on Friday, February 15th as JSU beat North Alabama 14-1.
  o JSU has already seen seven 1,000-plus crowds this season, including, 1,112 on Opening Day.
  o JSU will host Auburn and Alabama on consecutive nights, April 23-24 and Georgia on May 8th.
  o The Gamecocks have already defeated 19th ranked Auburn on their home field with a big comeback victory.

• **Softball**
  o The Lady Gamecocks returned to University Field on March 13th for the first time since the March 18th tornado to for a sweep of the double header with Kennesaw State. First Lady Dr. Pamela Beehler threw out the first pitch!
  o The Lady Gamecocks are sitting 3rd in the conference standings at 9-3.

• **Football**
  o The annual J-Day game will be April 18th at 7:00 pm.

• **Cocky Cornhole Champs**
  o JSU students Branson Oliver and Dustin Travis won the American Cornhole League College Cornhole National Championship in doubles.

• **Cocky Fishing team Champs**
  o JSU students Will Nichols and Jamon Phillips, members of our Fishing Club, won the Carhartt Bassmaster Tournament.
EXECUTIVE SESSION

Interim Chairman Dedrick presented a statement from Mr. Sam Monk, University Counsel, who certified the Executive Session necessary to discuss the good names of individuals or pending litigation and controversies not currently being litigated, but likely to be litigated if the Board takes a proposed course of action. Interim Chairman Dedrick asked for a roll call vote to enter Executive Session for approximately one hour.

President Beehler called roll for voting to approve the Executive Session. The following persons voted:

- Interim Chairman, Mr. Thomas Dedrick, Sr. Yes
- Mr. Greg Brown Yes
- Mr. Clarence Daugette, III Yes
- Senator Vivian Davis Figures Yes
- Mr. Rusty Fuller Yes
- Mr. Tony L. Ingram Yes
- Mr. Randall Jones Yes
- Mr. Randy Owen Yes
- Mr. Anthony Smoke Yes
- Mrs. Gale S. Main Yes (via telephone)

Interim Chairman Dedrick reported a unanimous vote for the Executive Session and stated that the Board members would return for a public vote on any actionable items.

Upon returning from Executive Session, Interim Chairman Dedrick reported that the Board has a Resolution and several items of business to bring before the Board.

Motion #1 Mr. Randy Owen presented the following Resolution on behalf of the Academic Affairs Committee.

RESOLUTION # 596

Whereas, Dr. Rebecca 0. Turner has provided outstanding service to the students, faculty and staff at Jacksonville State University for thirty-eight years as a faculty member, department head and administrator; and,

Whereas, Dr. Turner has provided innovative and insightful leadership to the faculty throughout her seventeen-year tenure as Provost and Vice President for Academic Affairs, much of that time during which she also provided guidance to the Office of Student Affairs; and,

Now therefore be it resolved that the Board of Trustees of Jacksonville State University declares that the Faculty Commons be renamed the Rebecca 0. Turner Faculty Commons.

Now therefore be it further resolved that the entire Jacksonville State University family extends its thanks and gratitude to Dr. Turner for her extraordinary service to Jacksonville State University.

This Resolution presented the 16th day of April 2019.

Thomas W. Dedrick, Sr.
Interim Chairman, Board of Trustees

Dr. John M. Beehler, Ph.D., CPA
President, Jacksonville State University
Interim Chairman Dedrick made a motion that the Board approves the Resolution to rename the Faculty Commons to the Rebecca O. Turner Faculty Commons. Mr. Rusty Fuller seconded, and the Board unanimously approved the motion.

Motion #2 Mr. Tony Ingram made the recommendation to authorize President John Beehler to move forward with the sale of alcoholic beverages at sporting events. He noted that this resolution was previously approved.

Interim Chairman Dedrick made a motion that the Board approves the recommendation coming from Mr. Ingram. Mr. Randy Jones seconded, and the Board unanimously approved the motion.

ELECTION OF NEW OFFICERS
Interim Chairman Dedrick called for nominations for Chairman of the Board. Mr. Tony Ingram made the nomination of Mr. Randy Jones for Chairman of the Board of Trustees. Mr. Jones accepted the nomination.

Interim Chairman Dedrick made a motion to accept the nomination of Mr. Randy Jones as Chairman of the Board of Trustees. Mr. Rusty Fuller seconded, and the Board unanimously approved the motion.

Interim Chairman Dedrick called for nominations for Vice-Chairman of the Board. Mr. Clarence Daugette nominated Mr. Randy Owen. Mr. Owen declined. Mrs. Gale Main made the nomination of Senator Vivian D. Figures for Vice-Chairman of the Board of Trustees. Senator Figures accepted the nomination.

Interim Chairman Dedrick made a motion to accept the nomination of Senator Vivian D. Figures as Vice-chairman of the Board of Trustees. Mr. Tony Ingram seconded, and the Board unanimously approved the motion.

ANNOUNCEMENTS
Interim Chairman Dedrick announced his resignation from the Board of Trustees effective April 16, 2019. He expressed that he has truly enjoyed working with Presidents Beehler and Meehan and past and present Trustees.

Several Trustees expressed their gratitude toward Mr. Dedrick for his many years of dedication and service to the University.

Mr. Clarence Daugette made a motion to present resolutions to Mr. William Smith and Mr. Thomas Dedrick for their years of service to the Jacksonville State University Board of Trustees.
Interim Chairman Dedrick made a motion that the Board accepts the recommendation coming from Mr. Daugette. Mr. Tony Ingram seconded, and the Board unanimously approved the motion.

GUESTS PRESENT
Ms. Martha Watson, President of the Jacksonville City Schools Board of Education
Chief Marcus Wood, Jacksonville Police Department

OTHER BUSINESS

There being no further business, Interim Chairman Dedrick declared that the meeting was adjourned and stated that the next meeting of the Board of Trustees would be held on the 5th Floor of Stadium Towers on July 16, 2019.